

Manitoba Oat Growers Association

FINANCIAL STATEMENTS

Year Ended July 31, 2021

Manitoba Oat Growers Association

Regina, Saskatchewan

July 31, 2021

Table of Contents

	Page
Independent Practitioners' Review Engagement Report	1
Statement of Financial Position	2
Statement of Operations and Change in Net Assets	3
Statement of Cash Flow	4
Notes to Financial Statements	5-10



Independent Practitioners' Review Engagement Report

To the board of directors
Manitoba Oat Growers Association

We have reviewed the accompanying financial statements of Manitoba Oat Growers Association, that comprise the Statement of Financial Position as at July 31, 2021, and the Statements of Operations, Changes in Net Assets and Cash Flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioners' Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Manitoba Oat Growers Association as at July 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Baker Tilly SK LLP

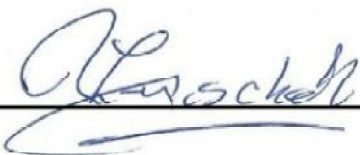
Baker Tilly SK LLP

Yorkton, SK
November 10, 2021

Manitoba Oat Growers Association
Regina, Saskatchewan
Statement of Financial Position as at July 31, 2021

Assets	2021	2020
Current Assets		
Cash and cash equivalents	381,219	169,330
Short-term investments - note 4	75,000	75,000
Accounts receivable	31,146	61,160
Accrued interest receivable	70	219
Prepaid expenses	<u>25,968</u>	<u>26,703</u>
	<u>\$ 513,403</u>	<u>\$ 332,412</u>
Liabilities and Net Assets		
Current Liabilities		
Accounts payable and accrued liabilities	<u>15,300</u>	<u>5,376</u>
Net Assets, Unrestricted	<u>498,103</u>	<u>327,036</u>
	<u>\$ 513,403</u>	<u>\$ 332,412</u>

Approved on behalf of the board:



Manitoba Oat Growers Association
Statement of Operations and Change in Net Assets
For the year ended July 31, 2021

	2021	2020
Revenue		
Producer fees	469,968	352,025
Less: Producer fee refunds	(17,120)	(14,432)
Investment income	689	706
	453,537	338,299
 Expenses		
Annual general meeting		11,576
Board of Directors	550	1,980
Communications	5,610	3,451
Levy administration fees	14,383	13,645
Prairie Oat Breeding Consortium membership	35,934	35,934
Proportionate expenses of POGA - note 5	222,107	170,202
General and administrative:		
Interest and bank charges	13	14
Memberships	1,050	1,050
Office and other administrative	48	340
Professional fees	2,775	2,664
	282,470	240,856
 Excess of Revenue Over Expenses for the Year	 171,067	 97,443
 Net Assets, Beginning of the Year	 <u>327,036</u>	 <u>229,593</u>
 Net Assets, End of the Year	 <u>\$ 498,103</u>	 <u>\$ 327,036</u>

*The notes to financial statements are an integral
part of these financial statements.*

Manitoba Oat Growers Association

Statement of Cash Flow
For the year ended July 31, 2021

	2021	2020
Cash Provided By (Used In):		
Operations		
Excess of revenue over expenses for the year	171,067	97,443
Net change in working capital	<u>40,822</u>	<u>(58,864)</u>
	211,889	38,579
Investing activities		
Additions to short-term investments	<u>0</u>	<u>(25,000)</u>
Net Cash Increase for the Year	211,889	13,579
Cash position, beginning of year	<u>169,330</u>	<u>155,751</u>
Cash Position, End of Year	<u>\$ 381,219</u>	<u>\$ 169,330</u>
Represented By:		
Cash and cash equivalents	<u>\$ 381,219</u>	<u>\$ 169,330</u>
Net change in working capital consists of:		
Decrease (increase) - accounts receivable	30,014	(47,201)
- prepaid expenses	735	2,428
- other current assets	149	(59)
Increase (decrease) - accounts payable and accrued liabilities	<u>9,924</u>	<u>(14,032)</u>
	<u>\$ 40,822</u>	<u>\$(58,864)</u>

*The notes to financial statements are an integral
part of these financial statements.*

Manitoba Oat Growers Association

Notes to Financial Statements
For the year ended July 31, 2021

1. Nature of Operations

The organization was formed on July 25, 2008. The Manitoba Oat Growers Association is designated as the representative organization of all producers of oats in Manitoba, pursuant to The Manitoba Oat Growers Association Designation Regulation ("the Regulation"), under the authority of The Agricultural Producers' Organization Funding Act of Manitoba. The main purpose of the organization is to fund oat research, market development and education. The organization is not subject to income tax.

2. Significant Accounting Policies

These financial statements are the responsibility of management and have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO) using the accounting policies as summarized below:

(a) Cash and cash equivalents

Cash and cash equivalents represents cash on hand and cash held in banks.

(b) Revenue

Under the Regulation, each producer is required to pay the organization a fee of \$0.50 per tonne of oats grown in Manitoba, collected upon the purchasing of the grain from the producer. Producers may request a refund for fees paid in the year by submitting a written request within time limits as defined in the Regulation.

Producer fees are recognized when they are collected by registered oat buyers. Refunds are recognized as requested by producers in the same fiscal year as the related revenue is reported.

Investment revenues are recognized on an accrual basis as the income is earned.

(c) Financial instruments

Measurement of financial instruments

The organization initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions.

The organization subsequently measures all its financial assets and liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in excess of revenue over expenses.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in excess of revenue over expenses. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in excess of revenue over expenses.

Manitoba Oat Growers Association

Notes to Financial Statements
For the year ended July 31, 2021

2. Significant Accounting Policies - continued

(d) Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reported period. These estimates are reviewed periodically and, as adjustments become necessary, they are reported in the statement of operations in the period in which they became known.

3. Risks Arising from Financial Instruments

The organization is not exposed to significant risks through its financial instruments.

4. Short-Term Investments

Short-term investments consists of a GIC bearing interest at 0.35% per annum, maturing April 26, 2022.

5. Transactions with Related Parties

Included in these financial statements are transactions with the Prairie Oat Growers Association Inc. (POGA), an organization related by virtue of common board members. POGA provides administration services, overhead expenses, and research and development projects of mutual benefit to the Saskatchewan Oat Development Commission (SaskOats), the Manitoba Oat Growers Association (MOGA), and the Alberta Oat Growers Commission (AOGC). SaskOats, MOGA, and AOGC have agreed to jointly fund the net administrative and project expenses of POGA via a cost-sharing arrangement based on levy income net of levy refunds in the fiscal year.

Related party balances bear no specific terms of repayment. Related party transactions and balances included in the financial statements are as follows:

Financial Statement Accounts	2021	2020
Assets		
Accounts receivable - POGA (overpayment of funding contributions)	\$ 0	\$ 43,298
Prepaid expenses	23,956	23,956
Liabilities		
Accounts payable - Board of Director expenses	400	
Accounts payable - POGA (underpayment of funding contributions)	6,107	
Accounts payable - POGA		315
Expenses		
Proportionate expenses of POGA	222,107	170,202
POBC contributions to POGA	35,934	35,934

Manitoba Oat Growers Association

Notes to Financial Statements
For the year ended July 31, 2021

5. Transactions with Related Parties - continued

In the current year, MOGA's share of POGA's net operating deficit is 32% (29% in the prior year). A summary of POGA's total revenues and expenses appears below:

	2021	2020
Revenues before funding contributions:		
Grant revenues	267,096	195,700
POBC contributions	237,954	237,954
Other revenues	<u>6,159</u>	<u>64,687</u>
	<u>511,209</u>	<u>498,341</u>
Expenses:		
Research projects	418,514	323,083
Market development projects	461,051	332,356
Communications	91,747	92,597
Policy	16,800	38,526
General operating expenses	<u>249,424</u>	<u>395,294</u>
	<u>1,237,536</u>	<u>1,181,856</u>
Deficiency of Revenue over Expenses before Funding Contributions	(726,327)	(683,515)
Funding contributions:		
MOGA	222,107	182,446
SaskOats	399,245	438,689
AOGC	<u>104,975</u>	<u>62,380</u>
	<u>\$ 0</u>	<u>\$ 0</u>

POGA's financial statements for the year ending July 31, 2020 reflect the provincial contributions attributable to POGA's 2020 fiscal year, which differed from the amounts actually charged to the provincial organizations in 2020, due to the correction of an error in the calculation of POGA's 2019 operating results. The excess amounts charged in 2019 were offset against the prior year proportionate contributions as follows:

	2021	2020
Based on corrected funding calculation		182,446
2019 overfunding correction	<u> </u>	<u>(12,244)</u>
Expense as recognized	<u>\$ 0</u>	<u>\$ 170,202</u>

6. Commitments

The organization has committed to providing funds to POGA to finance its annual funding arrangement in the Prairie Oat Breeding Consortium (anticipated to be approximately \$36,000 annually).

The organization has entered into an agreement for levy administration fees for the following fiscal year totaling \$15,793.

Manitoba Oat Growers Association

Notes to Financial Statements
For the year ended July 31, 2021

6. Commitments - continued

POGA has committed to funding certain projects, of which MOGA will provide proportionate funding based on the overall cost-sharing formula as agreed upon between the parties as detailed in note 5. POGA's commitments are as follows:

Project	Terms
Developing Superior Oat Cultivars and Prairie Oat Breeding Consortium	<ul style="list-style-type: none">- \$1,189,750 over five years commencing April 1, 2018, \$237,950 of which was expended in the current year (\$713,850 to date).- The Prairie Oat Breeding Consortium, a group of oat industry stakeholders, has agreed to provide funds towards POGA's commitments to this project via annual funding agreement.
AB Variety Trials, including Estimation of Beta Glucans Content and Yield of Seed from Different Oat Varieties in Alberta	<ul style="list-style-type: none">- \$53,250 payable in six installments of \$8,875 as specific requirements are completed commencing April 1, 2019. Amounts expended in the current year total \$17,750 (\$44,375 to date). Funding of \$7,500 has been received from industry partners (\$22,500 to date).
Developing New Strategies to Efficiently Utilize Oat Grains in High Production Dairy Cows	<ul style="list-style-type: none">- \$228,290 commencing September 2, 2017 and ending August 30, 2023. \$69,360 was expended in the current year (\$182,610 to date).
Development of the Mexican Oat Market	<ul style="list-style-type: none">- \$471,000 commencing April 1, 2021 to be spent by March 31, 2023; \$87,179 was expended during the current year (\$87,179 to date).- POGA is eligible for up to \$259,050 in grant funds for the project \$46,984 of which was recognized in the current year (\$46,984 to date).
Development of the Japanese Oat Market	<ul style="list-style-type: none">- \$166,800 commencing April 1, 2021 to be spent by March 31, 2023; \$22,724 was expended in the current year (\$22,724 to date).- POGA is eligible for up to \$91,740 in grant funds for this project, \$12,311 of which was recognized in the current year (\$12,311 to date).
Canadian Oats Everyday	<ul style="list-style-type: none">- \$120,000 commencing April 1, 2021 to be spent by March 31, 2023; \$33,194 was expended in the current year (\$33,194 to date).- POGA is eligible for up to \$132,000 in grant funds for this project, \$17,916 of which was recognized in the current year (\$17,916 to date).
Breeding, Genomics and Agronomy research	<ul style="list-style-type: none">- \$52,500 commencing April 1, 2018 through to the satisfactory completion of the research reporting and payment obligation. \$10,500 expended in the current year (\$42,000 to date).

Manitoba Oat Growers Association

Notes to Financial Statements
For the year ended July 31, 2021

6. Commitments - continued

Project	Terms
Organic Oat Breeding	- \$25,000 commencing April 1, 2018 through March 31, 2023. \$5,000 expended in the current year (\$20,000 to date).
Coordinated Monitoring of Field Crop Insect Pests	- \$22,500 commencing April 1, 2018 through March 31, 2023. \$4,500 was expended during the current year (\$18,000 to date).
Grain Safety Sponsorship	- \$10,000 commencing August 1, 2018 and ending September 30, 2020. \$2,500 was expended in the current year (\$10,000 to date).
Economic Value of Diversified Cropping System	- \$2,226 committed through September 19, 2018 to March 31, 2022. \$351 was expended during the current year (\$2,226 to date).
Impact of Particle Size on Pulse Oat & Flours	- \$30,000 commencing December 12, 2018 through February 1, 2023. There were no expenses in the current year (\$26,250 to date).
Markers Linked to Oat Crown Rust Resistance	- \$40,000 committed though December 12, 2018 to July 1, 2023. There were no expenses during the current year (\$20,000 to date).
Tuning the Oat Genome with CRISPR-based systems	- \$130,000 commencing April 1, 2019 through March 31, 2022 with an initial payment of \$65,000 in year one, followed by payments of \$32,500 in each of years two and three. \$27,500 expended in the current year (\$125,000 to date). - POGA is eligible for up to \$100,100 in grant funds for this project, \$21,175 of which was recognized in the current year (\$96,250 to date).
Revising the Crop Nutrient Uptake and Removal Guidelines for Western Canada	- \$5,003 commencing December 11, 2020 through December 31, 2022, with an initial payment of \$2,503 in December 2020, followed by payments of \$1,875 in December 2021 and \$625 in December 2022. \$2,503 was recognized as an expense during the current year (\$2,503 to date).
Continued Studies on Intercropping	- \$10,000 commencing April 1, 2021 through March 31, 2025, with annual payments of \$2,500. \$2,500 was recognized as an expense during the current year (\$2,500 to date).

Manitoba Oat Growers Association

Notes to Financial Statements
For the year ended July 31, 2021

6. Commitments - continued

Project	Terms
Beyond Glucan: Demonstrating health benefits of oat protein	- \$45,600 commitment commencing August 11, 2020 continuing through March 31, 2023, with an initial payment of \$31,000 upon signing, \$9,600 on April 15, 2021 and \$5,000 on April 15, 2022. \$40,600 was recognized as an expense during the current year (\$40,600 to date).
Oat Advantage	- \$35,000 per year commitment commencing August 1, 2021 through July 31, 2026. No expense has been recognized in the current year.

7. Impact of COVID-19

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The extent of this outbreak and related containment measures has not significantly impacted the organization during the 2021 fiscal year. The ongoing pandemic and related containment measures could have a material impact on the organization's operations, which cannot be reliably estimated at this time.